

## FINAL PROJECT CHARTER

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| <b>University:</b>                             | <i>Polissia National University</i>   |
| <b>Your position/unit:</b>                     | <i>Professor, international economic relations and European integration department, Nataliia Kutsmus</i>  |
| <b>Final Project Title:</b>                    | <i>Growing up of the University as a stakeholder of internationalization</i>  |
| <b>Project Goal(s) and SMART Objective(s):</b> | <p><i>Project goals:</i></p> <ul style="list-style-type: none"><li>▪ <i>to update mission, vision and internationalization strategy of the University</i></li><li>▪ <i>to support new approaches to management of internationalization</i></li><li>▪ <i>to stimulate internal exchange of internationalization ideas / projects / possibilities</i></li><li>▪ <i>to motivate internationalization movement among students, researchers &amp; staff</i></li></ul> <p><i>SMART-objectives:</i></p> <ol style="list-style-type: none"><li>1) <i>Increasing the share / number of students, who receive education-related experience abroad;</i></li><li>2) <i>Signing up new agreements on scientific cooperation and preparation of common project proposals;</i></li><li>3) <i>Implementation of academic mobility programs.</i></li></ol>   |
| <b>Deliverables:</b>                           | <p><i>The updated Internationalization Strategy, which includes the key principles, priorities and levels of operationalization (- learning and teaching, - research, - partnerships and cooperation, - culture and management of internationalization), was prepared and submitted for discussion by the university's Academic Council (May, 31, 2023). <a href="https://polissiauniver.edu.ua/wp-content/uploads/2023/06/I-Strategy-of-Polissia-University.pdf">https://polissiauniver.edu.ua/wp-content/uploads/2023/06/I-Strategy-of-Polissia-University.pdf</a>.</i></p> <p><i>Other deliverables (indicating internationalization progress in 2022-2023):</i></p> <ul style="list-style-type: none"><li>• <i>International rankings:</i><br/><i>Ranking Web of Universities</i><br/><i>world ranking – 11066; impact ranking – 8564</i><br/><i>(<a href="https://www.webometrics.info/en/Europe/Ukraine%20?page=1">https://www.webometrics.info/en/Europe/Ukraine%20?page=1</a>)</i></li><li>• <i>International publications metrics:</i><br/><i>Scopus H-index – 17 (2023), 14 (2022);</i><br/><i>number of publications / citations – 442 / 1234</i><br/><i>(<a href="http://osvita.ua/vnz/rating/88976/">http://osvita.ua/vnz/rating/88976/</a>)</i></li><li>• <i>Participation in networks, supporting internationalization</i><br/><i>Professional Network of Research and HE Managers (PNRM UKRAINE)</i><br/><i>(<a href="https://drive.google.com/file/d/1eZGy4khpVQooyUFXyvjhVHAtdnGxaBwz/view">https://drive.google.com/file/d/1eZGy4khpVQooyUFXyvjhVHAtdnGxaBwz/view</a>)</i></li><li><i>Ukrainian Global Faculty (<a href="https://ugf.academy/about-us/">https://ugf.academy/about-us/</a>)</i></li><li>• <i>Participation in international projects</i><br/><i>European year of skills (<a href="https://year-of-skills.nga.gov.ua/">https://year-of-skills.nga.gov.ua/</a>)</i><br/><i>ERASMUS+ Jean Monnet Module «EU Cohesion policy»</i><br/><i>(<a href="https://polissiauniver.edu.ua/12800-2/">https://polissiauniver.edu.ua/12800-2/</a>)</i><br/><i>ERASMUS+ Jean Monnet Module «European case of inclusive rural development policy: roadmap for Ukraine»</i><br/><i>(<a href="https://polissiauniver.edu.ua/12700-2/">https://polissiauniver.edu.ua/12700-2/</a>)</i></li></ul> |

AGROSUS (HORIZON-CL6-2022-FARM2FORK-02-01-two-stage)  
(<https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/how-to-participate/org-details/999999999/project/101084084/program/43108390/details>)

• Participation of academic staff in international professional development programs – 24,6%.

**Challenges and Support:**

*Understanding of the practical features of international activities – consultations of the National ERASMUS Office, experience sharing with international partners, case studies of Training Course trainers;  
The initial idea of individual project was too broad and didn't correlate with the program period and opportunities to support implementation – the challenge was overcome on project idea discussion with the project trainers; efforts were concentrated on updating the internationalization strategy to harmonize the expectations of different stakeholders and promote the University' image as a reliable partner for international cooperation;  
Sustainability of project results – communication with university management and identification of key steps to implement the strategy.*

**Lessons Learnt:**

- 1. Internationalization became an important part of the University's identity;*
- 2. Internationalization strategy demonstrates openness of the University to the comprehensive international collaboration;*
- 3. Internationalization strategy of the University is a key instrument for consolidation of visions, ideas, intentions and activities in the area of international academic collaboration.*

**Impact:**

*The project contributed to the development of the University's institutional capacity as a stakeholder of internationalization through the identification of strategic prospects for participation in comprehensive international academic collaboration.*

**Outlook and Sustainability:**

*Project realization is as a driving point for new stage of internationalization management development, which is associated with re-defining University' ambitions, mission and goals for international collaboration under new reality. Sustainability of the project results will be achieved due to the next strategic-oriented steps:*

- strategy implementation planning (development / improvement of tactics, policies, rules and procedures);*
- adaptation of organizational support for the strategy implementation (improvement of the internationalization management system (ICD tasks & structure in particular) and organization of stakeholders' interaction);*
- promoting opportunities and motivating stakeholders' participation in international projects;*
- monitoring the achievement of the planned implementation results and regulatory influence (if necessary).*